## Fighting for your "Life":

Addressing an existential threat to your programs

**Connie Gonzalez Manager, Early Talent Programs** 













## Agenda

Welcome & Introduction

American Family Overview

My Journey to Saving My Programs

**Closing Remarks** 



Are you prepared to save your program?

My journey to save my programs.



## Background



7 Rotation Development Programs focused on developing high-potential and diverse early to experienced career professionals in Finance, IT, Marketing, Operations/Quality, R&D and Sales and serving as a pipeline of top talent for the organization.



#### **Attract**

a diverse cohort of participants across



#### **Develop**

participants by providing them with breadth of experiences



#### **Build**

a network of experts and brand ambassadors, to succeed



#### Retain

successful participants after program ends

- University & Diverse
   Organization Partnerships
- Sophomore Leadership Program
- Intern Program

- Rotation Assignments
- Formal Training
- Mentor Program
- Performance Assessments

- Senior Leadership
- Program Participants
- Alumni

- Post Program Placement
- Value added work
- Mentoring
- Work / Life Balance
- People / Culture

### **Journey: Rotation Development Programs**





#### 1989

• Finance Development Program (FDP)

#### 2001

 Commercial Leadership Development Program

#### 2012

Information
 Technology
 Development Program
 (ITDP)

2020...

#### 1991

• Sales Development Program



• Technical Leadership Development Program



#### 2017

- Operations Development Program (ODP)
- Operations/Quality
   Management Development
   Program (MDP)







## THINGS ARE GOING WELL....

# EXCITEMENT, EXPOSURE, AND PROGRAM GROWTH

## CHANGE

Leadership
Business Priorities
Culture Shift
Talent Needs



## **DEFEND YOUR PROGRAM**

What would you include in your defense? Who would you involve in your defense?

## **MY DEFENSE**



#### Value:

- Recruit and Retain
- Talent Pipeline
- Diversity



#### **Metrics:**

- Retention
- Diversity
- Promotion/Lateral Movement
- Performance
- Alumni / Leaders



#### **Budget:**

- Recruiting
- Learning & Development
- Program Management
- Abroad Assignments



Sponsors
Steering Committee
HR

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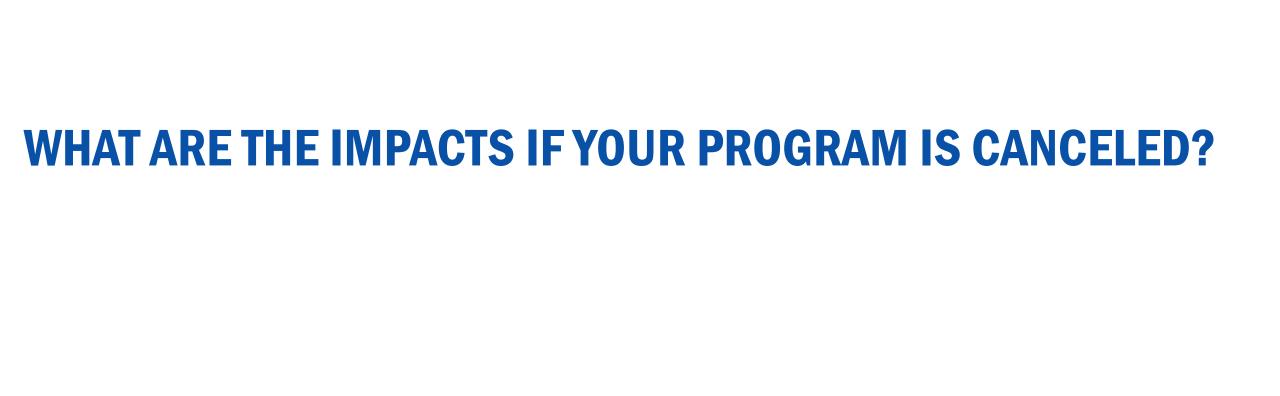
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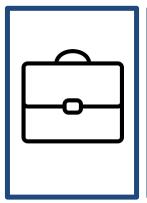
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## **IMPACT**

#### internal and external



#### **Organization**

- Culture
- Inclusion & Diversity
- Community Outreach
- Employees
- Resources/Budget



#### **Program Community**

- Program members (current and incoming)
- Sponsors
- Alumni
- Managers



#### Recruiting

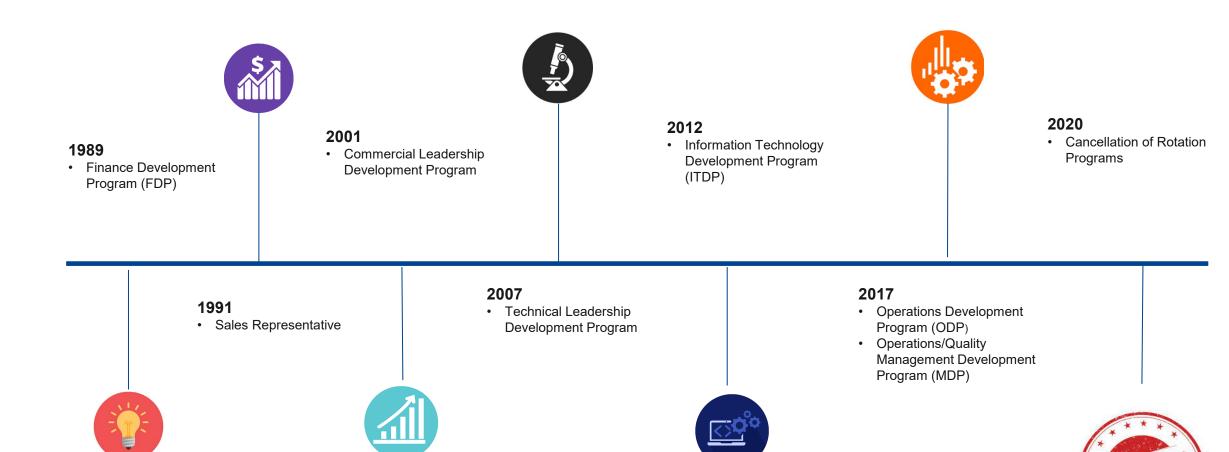
- Internship Program
- Brand / Reputation
- Talent Acquisition Shift in Efforts



#### **Talent**

- Pipeline
- Difficult roles to fill
- Diversity of experiences
- Innovation

### **Journey: Rotation Development Programs**



# The PAST is in your head The FUTURE is in your hand Take CONTROL of it

**Autumn Calabrese** 

## Thank you

